$\label{lem:conditional} \textbf{Google's Algorithms have gotten out of control. It's time to regulate them.}$





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McDonald's announced recently that it purchased Dynamic Yield, an AI company it will use to analyze customer habits to try and sell them more food. When a hamburger shack is using algorithms to stoke sales, it's clear we have entered a new era. But the ubiquity of algorithms is not merely an evolution of technology. Rather, it represents the emergence of a whole new set of questions around ethics, bias, and equity with which we must grapple. Up until now, algorithms have been deployed with relatively little oversight. It may be time for that to change.

Algorithms — complex equations that are used to make decisions — are becoming fundamental to the functioning of modern society. But they also bring with them a heap of problems. For example, a revealing *Bloomberg* piece recently described how YouTube has a long history of suppressing employee concerns about false or bigoted content on the platform in favor of the AI-based content sorting system that determines which videos the site recommends to users. That's a problem!

It may be time to consider that, rather than trying to regulate the big tech companies, it may in fact be more useful to regulate the algorithms they use. And we may need something like an "algorithm czar" to help. The algorithm czar would be a person or department in the government whose sole purpose is to regulate the use of algorithms. After all, algorithms are positively everywhere these days, and each company uses a very complex and closely guarded set of formulas to determine what their users see. The algorithms people are most familiar with are probably Google's search function, or Facebook's News Feed.

But algorithms extend far beyond that. In a sense, they are an almost inevitable result of the digital era, which has produced a flood of data so overwhelming that we need an automated, digital method of dealing with it. Think about the number of web pages in the world: Google essentially has no choice but to use algorithms to tune its search results.

But that inevitability also means that algorithms are used in an increasing number of fields. They are utilized in job searches at large companies to

sort through applicants. Credit checks and loan applications are <u>filtered through algorithms</u>. There are even cases in which algorithms are used to predict the rates of prison recidivism.

When these systems are used in such varying and serious ways, algorithms become not just a method of filtering data, but a way of outsourcing decision making. And crucially, despite claims from some that the digital, computerized nature of algorithms means they are free of bias, in fact, the opposite is true. Humans code algorithms and, consciously or not, seed them with their own flawed perspectives. Algorithms also draw on existing information to make decisions. As a result, algorithms always have the potential to exacerbate or replicate human bias. The algorithms used to predict prison recidivism, for example, could have devastating consequences if their predictions are wrong.

So it absolutely makes sense to regulate these specific technological forms. Algorithms are an obscure layer of mediation between people and the things that affect their lives, and many people fail to understand how they operate. If most people don't know how Facebook's News Feed works, they are also highly likely to be confused about how a credit check works, too.

A kind of algorithm czar, or an algorithm department, would be responsible both for setting out the rules by which algorithms can operate, and then overseeing their fair and correct enforcement. Rather than attempting to regulate big tech companies — as some politicians, including Sen. Elizabeth Warren (D-Mass.), have suggested — looking at the constituent parts that form our digital landscape may be more beneficial. After all, beyond algorithms, there are other complex fields — artificial intelligence, machine learning, facial recognition, data tracking, and many, many more — that may need their own rules and regulations. Instead of trying to curtail companies, perhaps we should try to regulate the way in which emerging technologies are applied to ensure they don't in fact make worse the existing fractures and problems with which we already live.

There was once a time when the arrival of smart technologies like AI and algorithms were hailed as a way to help us tackle some of society's deepest, most intractable problems: systemic bias, the replicating nature of privilege, or the basic unfairness that corrupts so much of our most noble ideals. Perhaps that could still be true — but only if we empower governments to challenge the haphazard applications of these powerful, sometimes dangerous technologies.